For HAI, 2015 was a busy and very successful year as we expanded our public sector partnerships with national health systems in Timor-Leste, Côte d’Ivoire, and Mozambique through major new and renewed projects. In Côte d’Ivoire, HAI initiated the first year of its renewed five-year CDC-PEPFAR award for improving HIV care and treatment while developing local health systems capacity in the Ministry of Health. Project “LINKS” (Leadership, Impact, National engagement, Knowledge, Sustainability) focuses on the implementation of an effective transition to local leadership and technical support of government-led HIV prevention, care, and treatment programs. HAI continues as the PEPFAR clinical implementing partner for northern Côte d’Ivoire.

HAI Mozambique’s NIH-funded studies on PMTCT and Option B+ service delivery concluded, with positive results, indicating that our proposed implementation strategies help to improve patient flow of HIV-positive mothers in antenatal care and increase retention of HIV-positive pregnant women in antiretroviral treatment. This research and a range of other intervention projects were conducted in close collaboration with the Beira Operations Research Center, a Ministry of Health institution dedicated to implementation science. As HAI’s seven-year Doris Duke Charitable Foundation’s Africa Health Initiative grant came to a close, the HAI Mozambique team learned that it would awarded a six-year follow-on grant, to be initiated in 2016, called “Spreading IDEAs: The Integrated District Evidence to Action program to Improve Maternal, Newborn and Child Health” as part of the Africa Health Initiative Phase 2.

In Timor-Leste, the evaluation of our Liga Inan mHealth project showed major improvements in skilled birth attendance in the target municipality drawing international attention and interest and donor support to take the project to national scale. HAI also partnered with Timor-Leste’s National Institute of Health to expand the Learning Labs initiative to improve clinical competencies in Safe and Clean Delivery Care.

In 2015, HAI also expanded its footprint in the Department of Global Health at the University of Washington through the addition of new faculty, expanded collaborations with other Department Centers, and new implementation science courses and training opportunities.

Message from the Director

James Pfeiffer
Executive Director, HAI
Professor, Anthropology and Global Health
University of Washington
In 2015, HAI and Timor Leste’s National Institute of Health partnered to conduct a needs assessment and select 15 priority community health centers across Timor Leste to begin a six-month cycle of Learning Labs to improve clinical competencies in Safe and Clean Delivery Care. Learning Labs focus on transferring classroom-acquired competencies into real world workplaces.

**LEARN MORE >>**

HAI, along with partners from the People’s Health Movement, Doctors for Global Health, and the UW Department of Global Health, organizes the launch of Global Health Watch 4, the definitive voice for an alternative discourse on health. The event includes inspiring speakers and activists, music, and dancing to build the grassroots movement for health for all.

**LEARN MORE >>**

In Côte d’Ivoire, HAI begins year one of a newly awarded five-year CDC/PEPFAR-funded project to combat HIV/AIDS in northern Côte d’Ivoire. Project LINKS focuses on the implementation of an effective transition to local leadership and technical support of government-led HIV prevention, care, and treatment programs. In addition to supporting 22 local NGOs providing clinical and community services, Project LINKS staff will continue to work directly with the Ivorian Ministry of Health to strengthen integrated HIV services in high-impact clinics and hospitals.

**LEARN MORE >>**

Initial data collection begins for HAI-Côte d’Ivoire’s national PMTCT assessment and intervention project in partnership with the Ivorian Ministry of Health and Population Council.

**LEARN MORE >>**

The first cohort of HAI-Mozambique’s USAID-funded Strategic Information Project “Projeto SIIM” are deployed to host sites in four provinces to begin an eight-month hands-on, mentored fellowship. Projeto SIIM aims to improve health data systems so that high quality human resources and data are available for health program management and strategic decision-making.

**LEARN MORE >>**

HAI’s advocacy team works with US partners to help pass two American Public Health Association resolutions to protect health in trade agreements and support environmental cleanup in Iraq and Afghanistan.

**LEARN MORE >>**

HAI-Timor Leste, in partnership with Timor Leste’s Ministry of Health and Catalpa International, prepare to expand the Liga Inan mHealth program into its fourth municipality. Earlier this year, Liga Inan launched successfully in Liquiça (March) and Aileu (August) municipalities. Liga Inan provides a platform for expectant mothers to connect with midwives via mobile phones.

**LEARN MORE >>**

To learn more about HAI’s work, visit: [WWW.HEALTHALLIANCEINTERNATIONAL.ORG](http://WWW.HEALTHALLIANCEINTERNATIONAL.ORG)
Statement of Activities
for years ended December 31, 2015 & 2014

REVENUES  *(Cash Support)*

<table>
<thead>
<tr>
<th>Source</th>
<th>FY 2015*</th>
<th>FY 2014*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal Government</td>
<td>4,767,892</td>
<td>5,768,590</td>
</tr>
<tr>
<td>Non-Federal grants</td>
<td>3,918,934</td>
<td>4,238,318</td>
</tr>
<tr>
<td>Contributions and other income</td>
<td>73,593</td>
<td>24,632</td>
</tr>
<tr>
<td>Interest income</td>
<td>114</td>
<td>219</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>8,760,533</td>
<td>10,031,759</td>
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EXPENSES

<table>
<thead>
<tr>
<th>Allocation</th>
<th>FY 2015*</th>
<th>FY 2014*</th>
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</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>7,519,995</td>
<td>8,744,373</td>
</tr>
<tr>
<td>Management &amp; general</td>
<td>1,273,760</td>
<td>1,301,653</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td>8,793,755</td>
<td>10,046,026</td>
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</table>

NET ASSETS

<table>
<thead>
<tr>
<th>Year</th>
<th>FY 2015*</th>
<th>FY 2014*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Assets beginning of year</td>
<td>695,942</td>
<td>710,209</td>
</tr>
<tr>
<td>Net Assets end of year</td>
<td>662,720</td>
<td>695,942</td>
</tr>
<tr>
<td><strong>Changes in Net Assets</strong></td>
<td>(33,222)</td>
<td>(14,267)</td>
</tr>
</tbody>
</table>

* All figures in U.S. Dollars.
Full copies of HAI’s audited financials are available on request.
HAI is an international, nongovernmental, nonprofit organization.
Contributions to HAI are tax-exempt under U.S. IRS code 501(c)(3).

Financial Highlights

HAI conducts trainings on the use of routine health data in impact evaluations in Mozambique, Tanzania, Mali, and Malawi in collaboration with the Institute for International Programs at Johns Hopkins University.

Supporters
Keats Landis
Unipro (in memory of Mr. Vassindou Syll)
Leif Espelund
Keira A. Armstrong
Doctors for Global Health
AID for Africa

To learn more about HAI’s work, visit: [WWW.HEALTHALLIANCEINTERNATIONAL.ORG](http://WWW.HEALTHALLIANCEINTERNATIONAL.ORG)
Our Funders and Partners

US Centers for Disease Control and Prevention (CDC)
US Agency for International Development (USAID)
Doris Duke Charitable Foundation
The Australian Government
The Population Council
US National Institutes of Health

Government of Canada – Department of Foreign Affairs, Trade and Development
World Health Organization
The Bill and Melinda Gates Foundation
Global Alliance for Vaccines and Immunizations

**Côte d’Ivoire**

Ministry of Health and Public Hygiene (MSHP)
The National HIV/AIDS Program (PNLS)
National Institute of Public Health (INSP)
Université Alassane Ouattara
AIDSCOM Djébonoua
AIBEF Daloa
Bouaké Eveil
CASES
CESACO Pianzola
CSAS
CMS Flamboyant
CSU Komborodougou
DB Torgokaha
Dispensaire Ste. Marie
Gnompinin
Hôpital Baptiste de Ferkessédougou
Hôpital St. Camille
LaFed
Notre Grénier
Renaissance Santé Bouaké
Wopilesanga

**Mozambique**

Ministry of Health (MISAU)
Eduardo Mondlane University (UEM)
National Institute of Health (INS)
Catholic University of Mozambique (UCM)
Beira Center for Operations Research (CIOB)
National Institute of Statistics (INE)
Provincial Health Directorates of Sofala, Manica, Maputo, and Gaza Provinces
PATH
ITECH
IHME
Village Reach
John’s Hopkins University
University of California San Francisco

**Timor-Leste**

Ministry of Health
Catalpa International
Marie Stopes International
The National Institute of Health
Timor Telecom

All photos by Health Allliance International Staff